

Trunk Based Development

How to improve software delivery cycle

<Placeholder> for another eye catching subtitle

Agenda

- Introduction
- Team Performance
 - How to **measure**
- How to **improve**
- Trunk Based Development
- Feature Flags

Introduction

Hello, WOr1d!



The problem

Houston, is there even a problem with performance?

- “If you can't **measure** it, you can't **improve** it”
Peter Drucker
- What does it even mean, the term **team performance**?

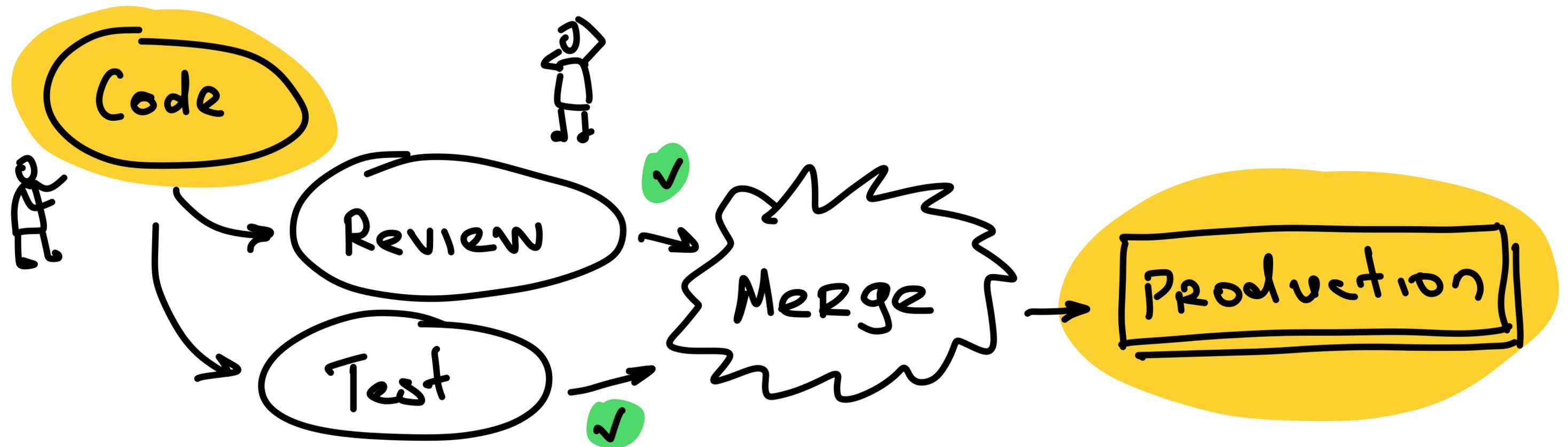


What do we do?

The development cycle

- Code **Changes**
- We ship changes to the **customers**, i.e. to **production**
- Everything else is a **WIP**, sorry, but it doesn't count.

The pipeline



The definition of performance

According to DevOps Research and Assessment

- **Throughput**

- Deployment frequency
- Mean Time for Change

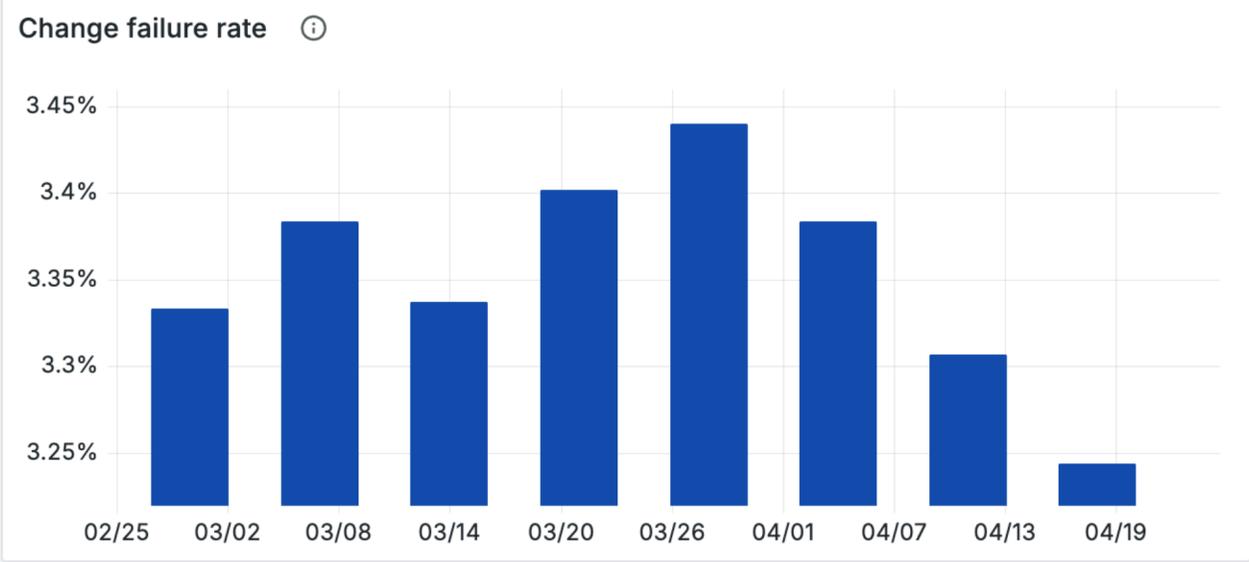
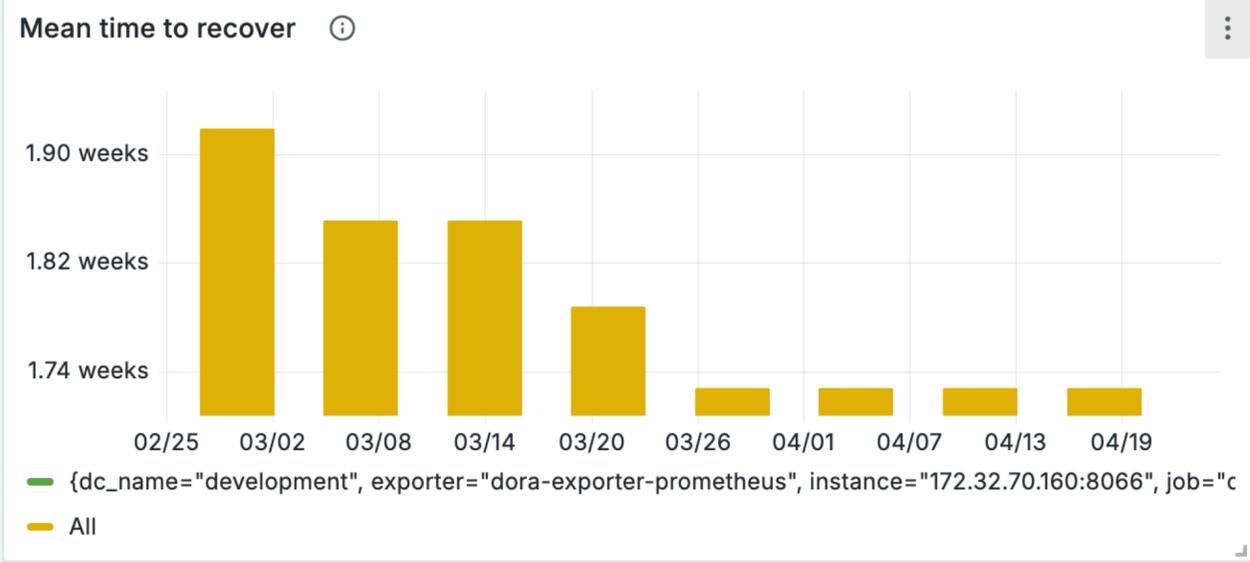
- **Stability**

- Change failure rate
- Mean time to recover

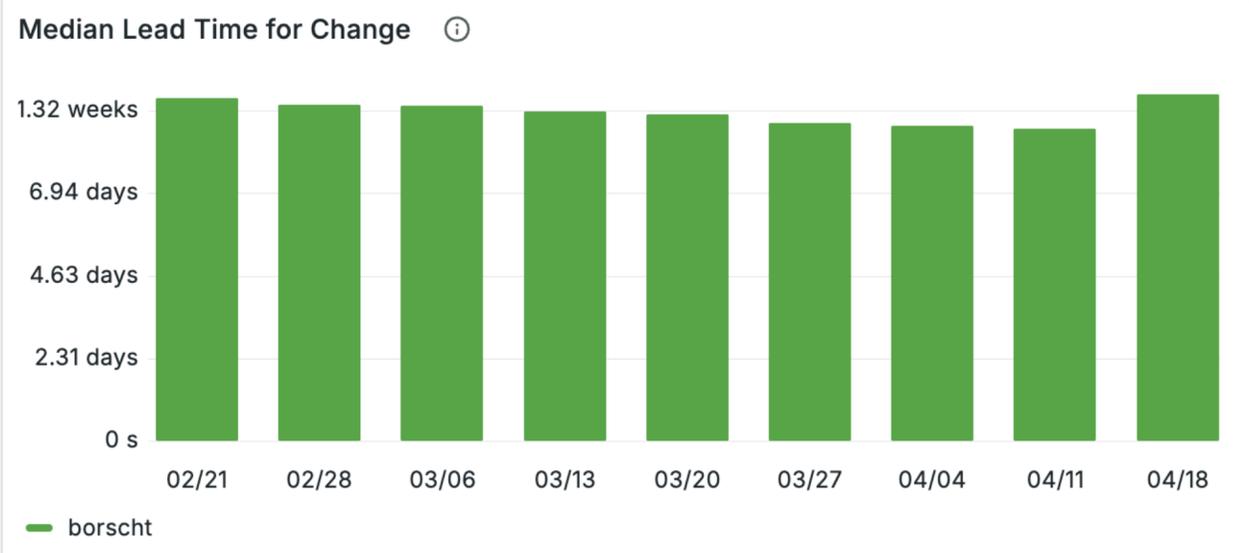
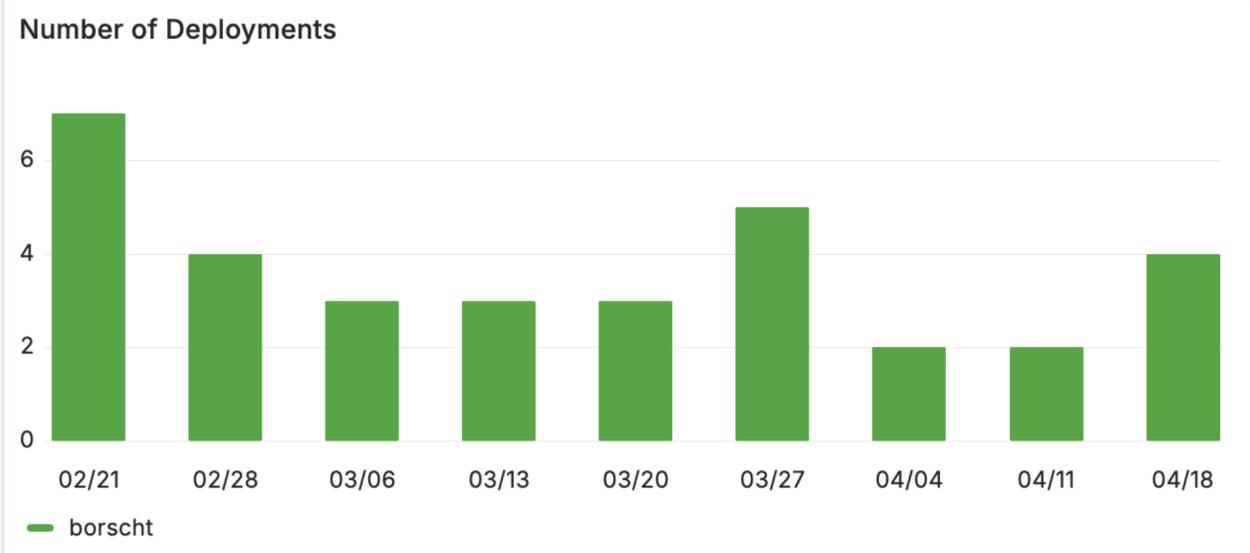
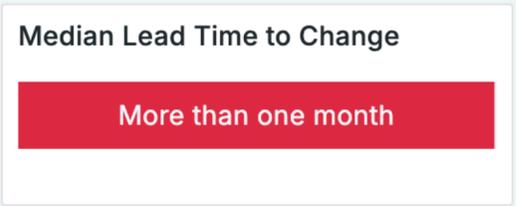
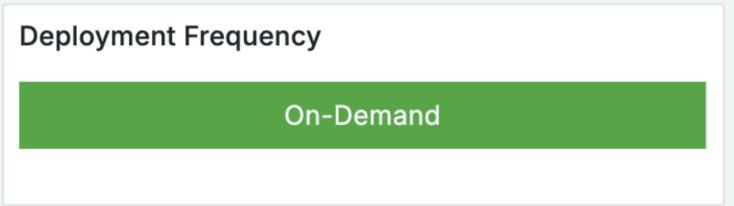
Metrics Example

In Billie we use this dashboard

Team payments repository borscht



Repository borscht



Throughput We Can Do It!

Deployment Frequency

- How often your changes land production
- The **more** the **better**
- **Confidence** gained by the cadence
- Great teams **deploy multiple times per day**
- Stripe (source: <https://newsletter.pragmaticengineer.com/p/stripe-part-2>)
 - on average **16,4** deployments to prod every day
 - **5978** deployments to Core API in 2022 🤯



Throughput

Mean Time to Change

- How long the **change** reaches **production** from the beginning
- Or how long is the **PR open in average**
 - Open PR = WIP
- $\text{sum}(\text{Time of deployment} - \text{Time of first commit}) / \text{sum}(\text{deployments})$

Improve Throughput

Source code

- Make the change **smaller**, split one big into many smaller
- Simplify **branch** management
 - Probably, **main** and PR against it is enough
- Make CI/CD **pipelines faster**
 - Find a good balance between **safety** and **speed**

Improve Throughput

Code Review

- Make a change **smaller**, easier to review
- **Don't stick** to strict **review** process if
 - The change is an obvious **one-liner**. Merge it.
 - The change is an output of a **pair programming**. Merge it.
 - The change doesn't require inputs, just **for information**. **Notify** a reviewer **after** you merged it.



Stability

Change Failure Rate

- How often a **change leads** to an **incident**
- The **less** incidents the **better**
- $\text{sum}(\text{deployments}) / \text{sum}(\text{incidents})$

Stability

Mean Time To Recover

- How **fast** can you **recover from incident** in average
- The **faster** the **better**
- $\text{sum}(\text{incident duration})/\text{sum}(\text{incidents})$

Improve Stability

Reduce incident number and impact

- Have a **balanced test** suite
 - Mind testing **pyramid**
 - Use **quality** gates
- Reduce a PR size. The **smaller** the **better**
- Fast or even automated **Rollback**
- **Feature Flags** for even better control
- Advanced **deployment techniques**
blue-green, canary



Improve Stability

Making the change smaller

- Split **one big** PR into several **smaller** PRs
- Maybe start with a PR that contains only **tests**
- **Hide** the code that isn't ready yet under the **feature flag**
- Be **creative** and implement **own** solutions

Improve Stability

Feature Flags

- **Simplest** example
 - If feature:
 - # do this
- Typical sources
 - **Environment** variable
 - **Database** or KV store entry
 - **External** Service
- Watch out
 - Feature flags require **maintenance** and **lifecycle** management

Trunk Based Development

- Fancy name for working against **main** branch
- Versus **GitFlow**
- It's all about keeping changes **small** to **improve** release cycle
- **Stop** creating a branch dedicated to a **feature**
- Do branch "by **abstraction**" instead
- Important to **keep** builds **green**

How to start

Tracking performance vitals

- **Deployment**
 - one deployment = one change
- **Incident + Incident Duration**
- **Change duration**
 - duration from initial commit to merging to **main**
- Metric Dimensions
 - team
 - repository



Want to track DORA metrics?

Solutions

- **Developed in Billie tailored, simplified dora-exporter**
 - Grafana based, no storage required
 - Integrated with GitHub, Jira and Backstage
 - <https://github.com/mprokopov/dora-exporter>
- **Apache DevLake community driven, feature rich solution**
 - Grafana based, storage MySQL
 - Integrated with GitHub, Jira
 - <https://devlake.apache.org/>

Summary

- **Reduce** shipping cycle
- Make code changes **small**
- **Simplify** and **improve** code review process
- Improve **tests** and CI/CD pipelines
- Use **feature flags**
- Establish and use **DORA** metrics

Feature Flag Management Tools

- BYO feature flag, custom implementation
- Commercial/Cloud <https://launchdarkly.com>
- OSS <https://www.flipt.io/>
- Cloud-provided facilities
 - AWS AppConfig

References

- <https://trunkbaseddevelopment.com>
- <https://martinfowler.com/bliki/DarkLaunching.html>
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Let's keep in touch

<https://prokopov.me>



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